Detailed readiness framework

2017







Dimension	Functional requirement	Readiness level
Organization and responsibilities Employees	Responsibilities for VAT related activities assigned in the organization	Not yet addressed Decision made regarding allocation of VAT responsibilities in the organization External tax advisor assigned (if applicable) Functional mandates updated Job descriptions updated Process manuals updated to include VAT related activities (or separate VAT process manual developed) Others (please specify)
	Clear interface to GAZT in place	 Not yet addressed Counterpart assigned for interactions with GAZT GAZT informed about counterpart Counterpart fully informed about engagement model with GAZT Others (please specify)
	Employees educated about VAT	Not yet addressed Communication plan / training plan for employees developed Employee awareness session held / information on VAT circulated Dedicated employee VAT training organized (internally / externally) VAT experts hired or seconded (if applicable) VAT expert from another location internally transferred (if applicable) Others (please specify)





Dimension	Functional requirement	Readiness level
Accounting	Business transactions/goods/services classified according to VAT treatment	Not yet addressed VAT treatment understood VAT impact and risk along the supply chain assessed (list which transaction will be affected, how different goods and services will be impacted by the different rates of VAT) VAT treatment mapped to specific goods, services and transaction types Systems updated to reflect VAT treatment (e.g. update of ERP systems) Others (please specify)
	Agreements in place with the tax authority for treatment of special cases not covered by bylaws (e.g. method for apportionment in case of partial VAT exemptions)	 Not yet addressed VAT cases identified which are not covered by VAT law / implementing regulations Request for clarification submitted to GAZT (incl. supporting documentation as required) Agreement reached with GAZT Others (please specify)
Data Record Management	Ability to generate detailed and complete reporting audit trails that are reconciled to accounting records	Not yet addressed VAT record management requirements understood and required changes to existing record management identified Process in place to allow for document retention in the prescribed form for the prescribed period VAT account set up Others (please specify)

Drill-down: Readiness Framework (3/8)



Dimension	Functional requirement	Readiness level
Supplier Management	Supplier VAT registration number and certificate included in supplier master data	Not yet addressed Suppliers who are subject to VAT registration identified Supplier VAT registration number / certificate requested from suppliers Supplier VAT registration number / certificate received from suppliers Supplier VAT registration number / certificate validated Supplier VAT registration number / certificate documented in relevant databases / systems Others (please specify)
	Supplier contracts include VAT clause	Not yet addressed Required changes to customer contracts understood Supplier contracts requiring update identified Discussions / negotiations with suppliers regarding contract changes held Supplier contracts fully updated Others (please specify)
	Others	Supplier awareness workshops held Others (please specify)

Drill-down: Readiness Framework (4/8)



Dimension	Functional requirement	Readiness level
Customer Management & PoS	Customer contracts include VAT clause	Not yet addressed Required changes to customer contracts understood Customer contracts requiring update identified Customers informed about contract update / contract updates negotiated Customer contracts fully updated Others (please specify)
	Customer VAT registration number and certificate included in customer master data	Not yet addressed Customer VAT registration number / certificate requested from customers Customer VAT registration number / certificate received from customers Customer VAT registration number / certificate validated Customer VAT registration number / certificate documented in relevant databases / systems Others (please specify)
	Ability to calculate and display VAT inclusive prices at PoS (if applicable)	Not yet addressed Requirements for display of VAT inclusive prices at PoS understood Price tags with VAT inclusive prices created Price tags at PoS replaced Others (please specify)





Dimension	Functional requirement	Readiness level
Customer Management & PoS (continued)	Ability to produce invoices including all legally required VAT fields	Not yet addressed VAT invoice requirements understood and required changes identified Invoice templates updated with VAT positions Invoice templates for simplified invoicing / margin schemes/ other applicable special invoice scenarios created Production of VAT compliant invoices tested Production of VAT compliant invoices fully operational Others (please specify)
	Process in place for treatment of customer bad debts	 Not yet addressed Process defined for dealing with customers in case of bad debt (incl. retention of required evidence) Dedicated accounting process to account for bad debt Others (please specify)
	Others	Information on VAT introduction and resulting changes sent out to customersOthers (please specify)





Dimension	Functional requirement	Readiness level
Filing and payment	Ability to produce tax reporting including input tax and output tax	Not yet addressed Reporting requirements understood Impact on cash flow of VAT payment obligations assessed Production of required reporting positions tested VAT account created Others (please specify)
Compliance and control	Process in place for management of updates to VAT regulatory changes	 Not yet addressed Process defined for the identification and management of VAT regulatory changes Process manuals updated Others (please specify)
	Process in place to review new business transactions according to their VAT treatment and make appropriate changes	 Not yet addressed Process defined for the VAT impact analysis of new good, services and / o transactions Process manuals updated Others (please specify)
	First line of defense / business controls in place to verify proper transactions recording	Not yet addressed Business controls defined to ensure VAT compliance Business controls implemented Relevant staff instructed Others (please specify)





Dimension	Functional requirement	Readiness level
Compliance and control (continued)	VAT compliance embedded in risk management framework	Not yet addressed Risk management matrix and framework developed Document retention policy in place Risk Management controls implemented Relevant staff trained Others (please specify)
	Review of VAT processes included in Audit scope / plan	Not yet addressed Audit process and framework developed Document retention policy in place Audit controls implemented Relevant staff trained Others (please specify)
Systems & IT	IT applications updated / configured to enable performance of VAT processes	Not yet addressed IT application requirements to support VAT processes identified systems & IT assessed Discussions with IT providers regarding VAT related changes held (e.g. ERP provider) IT applications configured / programmed to account for VAT processes IT application changes tested IT application upgrade / installation completed and fully operational Others (please specify)





Dimension	Functional requirement	Readiness level
Systems & IT (continued)	Data Architecture and Management	Not yet addressed Impact on requirements of type and volume of data assessed Data extraction tools configured to align with requirements for VAT data Production of new / changed data tested Data extraction fully operational Others (please specify)



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